

HARROW COUNCIL

Meeting:	Health and Social Care Scrutiny Sub-Committee
Date:	8 December 2003
Subject:	Review of Delayed Transfers of Care – Refined Scoping Report
Responsible Chief Officer:	Review Sponsor – Head of Community Care
Status:	Part I
Ward:	All wards
Enclosures:	Appendix 1 – Refined scope

1. **Summary**

- 1.1 This report sets out the refined scope for the Review of Delayed Transfers of Care.

2. **Recommendations**

- 2.1 **That the Sub-Committee approve the refined scope for the review.**

3. **Consultation with Ward Councillors**

- 3.1 N/A

4. **Policy Context (including Relevant Previous Decisions)**

- 4.1 The Health and Social Care Act 2001 gave the overview and scrutiny function of local authorities with social services responsibility the right to scrutinise matters relating to the health service within the authority's area, and to make reports and recommendations on such matters to local health bodies.

4.2 Relevant previous decisions:

Health and Social Care Scrutiny Sub-Committee – 18 September 2003 – Minute 97

Health and Social Care Scrutiny Sub-Committee – 18 June 2003 – Minute 74

Health and Social Care Scrutiny Sub-Committee – 24 March 2003 – Minute 50

5. **Relevance to Corporate Priorities**

- 5.1 "...we will improve the quality of health and social care in Harrow by improving the life chances of young people, by promoting and maximizing the independence of disabled, frail and chronically ill people, by ensuring appropriate levels of safe care and support for those not able to live independently, and by enabling choice and access to good quality housing."

6. **Consultation**

6.1 Local organisations and groups that the review group intends to consult are detailed in the scope.

7. **Finance Observations**

7.1 Finance observations will be sought when the review group produces its final report.

8. **Legal Observations**

8.1 Legal observations will be sought when the review group produces its final report.

9. **Conclusion**

9.1 Members are requested to approve the revised scope.

10. **Background Papers**

10.1 None

11. **Author**

11.1 Heather Smith, Assistant Scrutiny Officer, 020 8420 9203, heather.smith@harrow.gov.uk

PROJECT SCOPING - REVISED DRAFT

1	SUBJECT	Delayed Transfers of Care
2	COMMITTEE	Health and Social Care Scrutiny Sub-Committee
3	REVIEW GROUP	Councillor Marie-Louise Nolan (lead Member); Councillor Ann Groves; Councillor Myra Michael; Councillor Anjana Patel; Councillor Eric Silver; Councillor Keeki Thammaiah; Councillor Dhirajlal Lavingia.
4	<u>AIMS/OBJECTIVES</u>	<ul style="list-style-type: none"> • To identify how well health and social services are working together in the context of the new legislation. • To review the arrangements for multi-agency working and whether effective outcomes are being achieved.
5	MEASURES OF SUCCESS	<ul style="list-style-type: none"> • To enable the review group (and the local authority) to develop an increased understanding of the role of health and social care partners in transfers of care. • To enable health bodies to develop an increased understanding of the role of the authority and the role of scrutiny. • To produce a report and formulate recommendations. • Improved services to patients in the long term.
6	SCOPE	<p>Theme 1: Pre-hospital admission Includes:</p> <ul style="list-style-type: none"> • primary care perspective • avoiding the emergency admission of vulnerable adults and older people to hospital • preventable causes of strokes and falls <p>Theme 2: Management of the Patient within hospital Includes:</p> <ul style="list-style-type: none"> • patient and carer perspective • whether the approach of all agencies and professionals is sufficiently integrated and resourced • arrangements for discharge planning <p>Theme 3: Care pathway of patient when discharged from hospital Includes:</p> <ul style="list-style-type: none"> • patient and carer perspective, especially patient choice issues • joint arrangements for alternatives to staying in hospital when medically fit for discharge such as intermediate care and step down beds <p>Theme 4: Management framework Includes:</p> <ul style="list-style-type: none"> • role of partners • pooled budgets (s31 arrangements) • targets • performance management of delayed discharges

		Review excludes: Hospitals other than Northwick Park (whilst acknowledging that some patients are treated elsewhere). Care homes other than Birchwood Grange (Birchwood Grange has the only intermediate care provision available in Harrow).
7	SERVICE PRIORITIES (Corporate/Dept)	"...we will improve the quality of health and social care in Harrow by improving the life chances of young people, by promoting and maximizing the independence of disabled, frail and chronically ill people, by ensuring appropriate levels of safe care and support for those not able to live independently, and by enabling choice and access to good quality housing."
8	REVIEW SPONSOR	Nick Georgiou, Head of Community Care
9	ACCOUNTABLE MANAGER	Martyn Ellis, Head of Planning and Performance Management Alison Butler, Joint Commissioning Manager for Older People
10	SUPPORT OFFICER	Heather Smith, Assistant Scrutiny Officer
11	COMMITTEE/ ADMINISTRATIVE SUPPORT	Administrative support in arranging and recording findings of meetings to come from Scrutiny Unit.
12	EXTERNAL INPUT	<ul style="list-style-type: none"> • Harrow PCT • North West London Strategic Health Authority • North West London Hospitals NHS Trust • Carers • Patients experiencing delays • Age Concern Harrow • Partnership with Older People (POP) Panel • Harrow Association of Disabled People
13	METHODOLOGY	<ul style="list-style-type: none"> • Hold management framework (Theme 4) meetings to provide an overview of the subject for the review group. • Invite written submissions • Visit to Northwick Park Hospital (Theme 2) for a plenary session with key players followed by visit to ward to see patients and staff. • Visit to Birchwood Grange (Theme 3) to meet manager, staff, clients and inspectors. • Question session to give opportunity for review group to ask any questions relating to the written submissions received. • Review group to meet to consider draft report.
14	ASSUMPTIONS/ CONSTRAINTS	<ul style="list-style-type: none"> • Member and officer resources • Ability of NHS partners to meet the timescales for this review • Assumption that cross-charging will be sufficiently implemented to enable a meaningful review to be conducted.
15	TIMESCALE	<ul style="list-style-type: none"> • Question Session with those invited to submit written evidence December 2003. • Visit to Northwick Park Hospital, December 2003/January 2004. • Visit to Birchwood Grange, December 2003/January 2004. • Draft report to be considered February 2004. • Final report to be considered by the Health and Social Care Scrutiny Sub-Committee on 23 March 2004.

16	REPORT AUTHOR	Alison Butler, Joint Commissioning Manager for Older People
17	RESOURCES	Departmental: 7 days Scrutiny Unit: 20 days